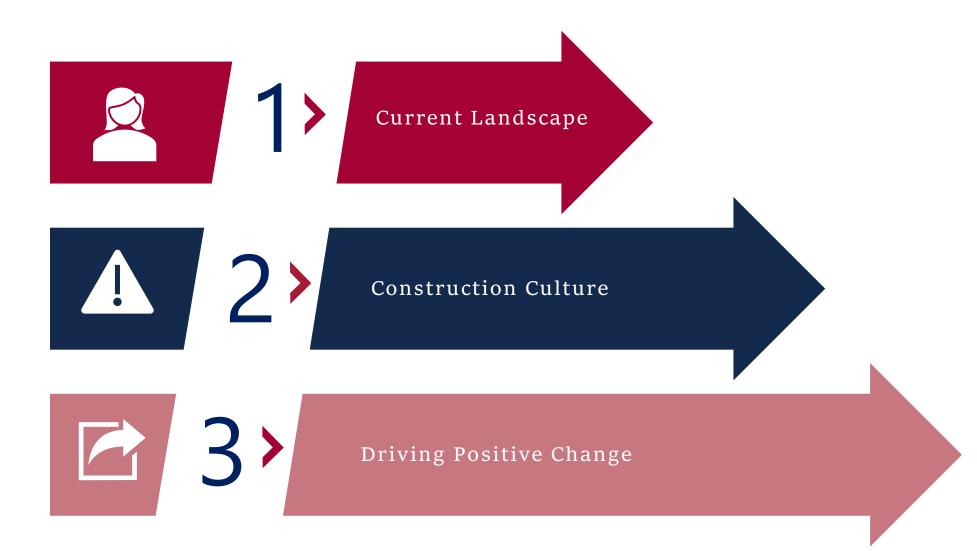
From Insights to Action: Shaping the Future of Women in Construction

Cathryn Greville CEO



AGENDA









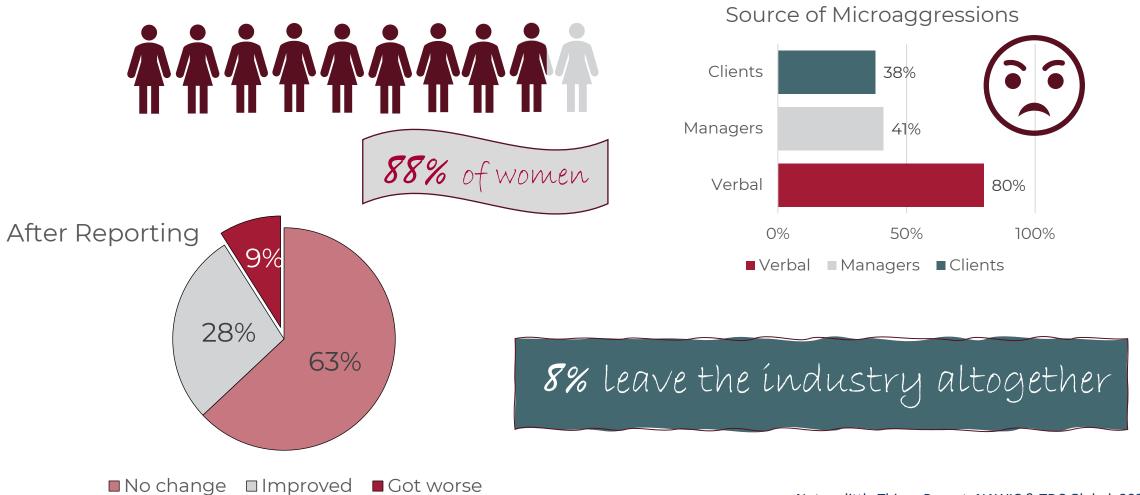




MICROAGGRESSIONS



Small acts that make women feel less welcome, less valued or less safe





1. CURRENT LANDSCAPE

KEY PROBLEMS

1. Poor Experiences of Women





Unacceptable Conduct:

Sexual Harassment, Harassment, bullying, discrimination (gender, race, age, disability etc), bias.



Failure to account for women: Family planning – pregnancy, caring (children, elder, disability care), flexibility

Women's health (menstruation, menopause).

Gender Pay Gap: Deterrent for attracting women



* Median total remuneration pay gap (100+ employees): WGEA

Recognition of Men's caring: Failure to facilitate active role of men as carers.



Limited advancement opportunities:

Often less secure, lower paid positions with lack of upward mobility.





Basic Site Facilities:

Lack of appropriate toilets & changing facilities.

^{**} Average pay gap for same kind of occupation, employment status & work hours: MBA 2024

KEY PROBLEMS

2. Low Representation





Participation gap costs Australia:

Closing gap in women's workforce participation could raise GDP by 11% (in an industry that already contributes 9% GDP).



Entry: Women made up **4.7%** of building & construction apprentices in training.



-

Attrition: Women comprised 6.4% of cancellations/withdrawals from apprenticeships.
* Sector-wide attrition not



tracked.

Drop out rate for women in first year apprenticeships

Women in Leadership:

Not enough women in leadership positions & with seats at decision-making tables.



Tipping point: Meaningful change occurs where at least **30%** of women in executive positions





Decrease in 2023 (from 2022 figure)

Representation of Women: Low participation of women overall.

KEY PROBLEMS

3. Industry Needs not met



Need 400,000+ more people in construction over next 5 years



Lose 110,000 people (8% of workforce)

every year

Jobs commonly through 'word of mouth'





2. CONSTRUCTION CULTURE

n

To attract, retain and promote women, we need the industry to offer a safe and positive workplace culture, an attractive career option, advancement pathways, and inclusive environments that meet women's needs.

CULTURE CHANGE



Fair Inclusive Respectful



Includes Everybody

Men = Key Leaders = Key

- Treat everyone as individual, according to their needs.
- Absence of bias

- Value everyone's contribution.
- Make everyone feel a key part of the business.
- Create environment where we can all succeed, regardless of background.

Benefits
everyone
(individuals & organisations)

Gender Equity benefits everyone



#1 for women (and men)
75% feel more productive WFH
9% increase in parents and
people with disabilities

Happy
Environments

People stay in happy environments that meet their needs

Employers of Choice

Gen Z looking for:
Diverse leadership (over 50%)
Sustainability (50%)
Equity track record (30%)

United Nations SDGs

- Goal 1: No poverty
- > Goal 3: Good health & wellbeing
- Goal 4: Quality education
- > Goal 5: Gender equality
- > Goal 8: Decent work & economic growth
- > Goal 9: Industry, Innovation & Infrastructure
- > Goal 10: Reduced inequalities
- > Goal 11. Sustainable cities and communities
- Goal 16: Peace, justice & strong institutions

Sustainability

Flexibility

Accountable organisations

Gender balance at top = positively impact ESG decisions (eg standards, trust).

Health, Safety & Wellbeing

WHS, psychological safety
Eg 84% women hampered by PPE





3. DRIVING POSITIVE CHANGE



Our Mission is to collaboratively drive gender equity through culture change.

Our Vision is an equitable construction industry for all.











Advocacy

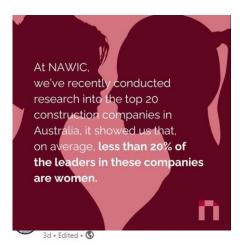
Supporting Women Building Community Education & Development

Celebrating Achievements

NAWIC INITIATIVES





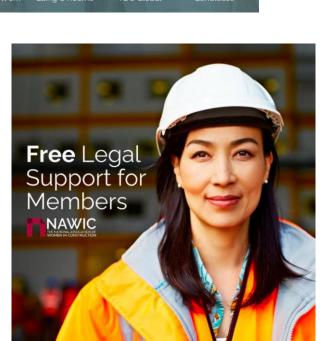


Are you a woman working in the NSW construction sector? Have you been pregnant or taken parental leave in the last five years? We want to hear from you! Find out more here: https://lnkd.in/g3JjBEbD The University of Sydney Business School

NAWIC NSW - National Association of Women in Construction

** We love being reposted **













Is it 'Better' just to hold it?

Every State and Territory in Australia requires employers to provide 'appropriate facilities.

So, what does 'appropriate' mean?

Government hasn't designated what an 'appropriate' toilet is - what they have said is that toilets should be'

- · Fitted with a hinged seat and lid,
- · Provided with adequate lighting and
- · Clearly signposted,
- · Fitted with a hinged door capable of locking from each side of the cubicle.
- · Designed to allow emergency
- · Positioned to ensure privacy for
- · Separated from any other room by an airlock, a sound-proof wall and seperate entrance that is clearly
- · Supplied with an adequate supply of toilet paper, hand washing facilities, rubbish bins, and for female workers hygienic disposal of sanitary items,



Does your toilet meet these

State Regulators:













NAWIC's 3-Year Culture Change Project



Allyship in Action:

Transforming Culture to Attract and Retain Women

1. Male Allies

2. Site Based Male Allies

3. Sponsorship Program

4. Cultural Ambassadors

Engage with Men – 96.6% trades and 87.6% overall – to tackle poor attitudes and behaviours.

Men in allyship programs = 3x more likely to advance gender equity.

Empower men to sponsor women into leadership.

Utilise the power of cultural ambassadors to embed positive change on the ground.

^{* 2025 - 2028 * ~\$5} mill federal funding

^{**} Project will be delivered in partnership with ADCO, AWU, CPB Contractors, Holmesglen Institute & Uni of Sydney

ORGANISATIONAL ACTION PLAN

Driving gender equity through culture change



Be Transparent & Accountable

Apply FIR & gender lens. Report commitments & results.

Hold everyone accountable for change.



Advocacy & Allyship

Promote women.

Encourage staff to step up as Allies.

Support cultural change leadership.

Lead by Example

Set expectations

Embed into practice (learning, living values, PD plans)

Act where behaviour is inappropriate.



Collaborate

With supply chain and sector.

Cross-functional application.

Bring everyone on board.



INDIVIDUAL ACTION PLAN

Using your own influence to drive FIR forward





"Your voice is powerful. When you speak up against a microaggression, you change not just that moment, but the culture itself." Ursula Burns former CEO of Xerox





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Join the NAWIC Community



- Individual Membership (\$150)
- Student/Parental Leave Membership (\$50)
- Organisational Membership available

Members receive:

- Discounts to our diverse and exciting events
- Access to member-only events
- Mentoring programs only open to members
- Scholarships and Awards only open to members
- Education and resources
- Networking and professional development, shared knowledge and support
- Opportunities to participate in Chapter Councils and the National Board
- Opportunity to nominate for Chapter Crystal Vision / Excellence Awards
- Access to our EAP program and Legal Advice Line
- Representation of your voice and advocacy to improve the industry



nawic.com.au